

# JAMAICA SOCIAL INVESTMENT FUND



INVESTING FOR COMMUNITY DEVELOPMENT

Sth

ANNUAL REPORT 2003 - 2004

# MISSION STATEMENT

The Jamaica Social Investment Fund (JSIF) is an autonomous government sponsored institution designed to address some of the most pressing socio-economic needs of the poorest communities across the nation.

The JSIF will mobilise resources from Government and donors and channel these to small-scale, community-based social and economic infrastructure and social services projects. Through a national partnership between central and local government and private and public organisations working at the local level, the JSIF will address the immediate demands of communities in a manner that is quick, efficient, effective, transparent and non-partisan. In fulfilling its mandate, the JSIF will empower communities and build national capacity to effectively implement community-based programmes aimed at social development



# LIST OF ACRONYMS

	•	/ telter time			
BNTF	-	Basic Needs Trust Fund	JPRS	_	JSIF Project Ranking System
CBC	-	Community Based Contracting	JSLC	-	Jamaica Survey of Living
CBO	-	Community Based Organisation			Conditions
CDB	-	Caribbean Development Bank	JSIF	-	Jamaica Social Investment Fund
CDC	-	Community Development	KMA	-	Kingston Metropolitan Area
		Committee	KSA	100	Kingston & St. Andrew
CDD	_	Community Driven Development	MIND	-	Management Institute for National
CDO	-	Community Development Officer			Development
CDP	-	Community Development Plans	MOU	-	Memorandum of Understanding
CIDA	-	Canadian International	NCDP	-	National Community
		Development Agency			Development Project
DCFS	-	Department of Co-Operatives &	NGO	-	Non-Governmental Organisation
		Friendly Societies	NPEP	-	National Poverty Eradication
DFID	-	Department for International			Programme
		Development	OPEC		Organisation of Petroleum
DSU	-	Domestic Sanitation Units			Exporting Countries
EU	_	European Union	OS	-	Organisational Strengthening
GOJ	-	Government of Jamaica	PIOJ	-	Planning Institute of Jamaica
GON		Government of the Netherlands	PMC	-	Project Management Committee
IBRD	-	International Bank for	PRP	-	Poverty Reduction Programme
		Reconstruction and Development	SDC	-	Social Development Commission
		(World Bank)	SS	=	Social Services
ICS	-	Integrated Community Space	STATIN	-	Statistical Institute of Jamaica
IDB	-	Inter-American Development Bank	WB	=2	World Bank
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# NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Eighth Annual General Meeting of the JAMAICA SOCIAL INVESTMENT FUND will be held at the Jamaica Pegasus Hotel, 81 Knutsford Boulevard, Kingston 5 on Wednesday, September 29, 2004 at 2:00 p.m. for the following purposes:

#### Resolution 1

To receive the Accounts for the period ended 31st March, 2004 and the reports of the Directors and Auditors thereon.

#### Resolution 2

To fix the remuneration of the Auditors or to determine the manner in which such remuneration is to be fixed.

To consider and (if thought fit) pass the following Resolution:-

"That the Directors be and they are hereby authorised to fix the remuneration of the Auditors at a figure to be agreed with them."

#### Resolution 3

To elect Directors:

In accordance with Articles 100 and 103 of the Company's Articles of Association, the Directors retiring by rotation are Ms. Rose Henry, Ms. Eleanor Jones, Ms. Marcia Edwards and Ms. Anne-Marie Bonner, all of whom being eligible offer themselves for re-election.

4. To consider any other business that may be conducted at an Annual General Meeting.

By Order of the Board

Dated this 15th day of July 2004

Howard N. Malcom

Secretary

# **BOARD OF DIRECTORS**



Chairman, JSIF Director General Planning Institute of Jamaica 10-16 Grenada Way Kingston 5

Wesley Hughes, PhD (Econ)



Managing Director Jamaica Social Investment Fund 10-12 Grenada Crescent Kingston 5

Scarlette Gillings, MA



Managing Director Environmental Solutions Ltd. 20 West Kings House Road Kingston 10

Eleanor Jones, MA



Resettlement Officer Urban & Regional Planning ALCAN Kirkvine Works Kirkvine

Marcia Edwards, MA



Deputy Financial Secretary (Budget) Ministry of Finance 30 National Heroes Circle Kingston 4

Rose Henry, CD, MBA



Managing Director Pan Caribbean Merchant Bank Ltd. 60 Knutsford Boulevard Kingston 5

Donovan Perkins, MBA



Senior Director Policy Support Unit Office of the Prime Minster 1 Devon Road Kingston 5

Anne Marie Bonner, MSc



Manager Student Services for Sport University of the West Indies, Mona

Grace Jackson, MA



Chief Executive Officer National Works Agency 140 Maxfield Avenue Kingston 10

Ivan Anderson, MBA



Director Projects & Technical Services Ministry of Education National Heroes Circle Kingston

Beverly Lawrence, MSc



NGO Representative Consultant

Selena Tapper, BA

# **CORPORATE DATA**

#### ATTORNEYS-AT-LAW

Phillips, Malcolm, Morgan & Matthies Attorneys-at-Law 2A Ruthven Road Building 1, 2nd Floor Kingston 10, Jamaica

Telephone: (876) 920-1357/1393 Facsimile: (876) 926-6147 Website: www.ruthvenlaw.com

#### COMPANY SECRETARY

Howard N. Malcolm 2A Ruthven Road Building 1, 2nd Floor Kingston 10, Jamaica

#### **BANKERS**

Bank of Nova Scotia Jamaica Ltd. 2 Knustford Blvd Kingston 5

National Commercial Bank Jamaica Ltd. (Private Banking Sector) The Atrium 32 Trafalgar Road Kingston 10

#### **AUDITORS**

Deloitte & Touche Chartered Accountants 7 West Avenue Kingston Gardens P.O. Box 13 Kingston 4

# NATIONAL CONTRACTS COMMISSION SECTOR COMMITTEE

Eleanor Jones – Chair (Environmental Solutions Limited)
Anne-Marie Bonner (Office of the Prime Minister)
Ivan Anderson (National Works Agency)
Rolda Grey (Ministry of Finance & Planning)
Sonia Vaughan (Ministry of Finance & Planning)
Joseph HeHolt (Contractor General's Office)
Faith Graham (Jamaica Social Investment Fund)

### **BOARD COMMITTEES**

#### **FINANCE & AUDIT COMMITTEE**

Donovan Perkins – Chair Rose Henry \*Terry Hall (consultant)

#### **PROJECTS COMMITTEE**

Marcia Edwards - Chair

Ann-Marie Bonner Grace Jackson Beverly Lawrence Selena Tapper

\*Garth Jackson (National Water Commission)

\*Andrea Dempster (Grace Kennedy & Company Limited)

\*Clare Bernard (Planning Institute of Jamaica)

#### PROCUREMENT & CONTRACTS COMMITTEE

Eleanor Jones - Chair

Anne-Marie Bonner Ivan Anderson

\*Rolda Grey (Ministry of Finance & Planning)

\*Non JSIF Board members

### MANAGEMENT

Scarlette Gillings Faith Graham Omar Sweeney

Vivienne Williams - Thompson

Donald Miller Grace-Ann Miller Carol Perry Gangolf Schmidt - Managing Director

- Finance & Administration Manager

- Operations Manager

- Social Development Manager

- Information Systems Manager

- Human Resource Manager

- Internal Auditor

- Technical Advisor

# REGISTERED OFFICE

10 - 12 Grenada Crescent Kingston 5, Jamaica, W.I.

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# CHAIRMAN'S STATEMENT



Chairman, Jamaica Social Investment Fund

Wesley Hughes, PhD

Established in 1996 as a key component in the Government of Jamaica's strategy for eradicating poverty, the Jamaica Social Investment Fund continues to carry out its mandate of providing vital services to the country's poorest citizens. The Fund's primary means of achieving its objectives is to make financing available for development projects in low-income communities. These projects are formulated in response to the needs identified by the communities themselves and are implemented with the full participation of the beneficiaries. Emphasis is placed on participation as a means of ensuring sustainability in that beneficiaries are called upon to invest along with the Fund. This investment fosters a sense of ownership which encourages the preservation of assets. As a result, JSIF interventions not only contribute to the development of social infrastructure but also to the empowerment of citizens in underserved communities.

The work of the Fund is part of the National Poverty Eradication Programme (NPEP) which was initiated in 1995 to coordinate poverty related projects and programmes. Among the NPEP's objectives is the reduction of the number of persons below the poverty line and the eradication of absolute poverty.

This mandate remains a challenging one but there are indications that the work is bearing fruit. The 2001 Jamaica Survey of Living Conditions revealed that between 1992 and 2001, the poverty level declined from 33.9% to 16.9%. With more than 1.2 million Jamaicans benefiting from JSIF's projects, it is appropriate to say that the Fund has played a meaningful role in the wider Government effort to improve the living conditions of our country's citizens. In fact, a 2002 Impact Evaluation carried out by a UK based firm of independent consultants, ITAD, stated that the Fund, "continues to be a positive influence in alleviating poverty in

the niche areas where it is working". It goes on to say that JSIF's sub-projects have had a "social and economic impact on poverty" and brought about "improvements in the social capital" of the communities that have been supported. The Evaluation concludes that "the JSIF's overriding legacy is the way in which it has spread the use of participatory approaches in working with poor communities in Jamaica...We believe that this will have a continued and positive impact on the way poverty alleviation programmes are tackled with the poor themselves as the main driving force in finding solutions to overcoming poverty".

During its eighth year of operations the Fund marked several milestones which are worthy of mention. Among them were:

- The start of project implementation utilizing Community Driven Development (CDD) methodologies including Community Based Contracting (CBC).
- The launch of the US\$2.86 million Basic Needs Trust Fund (BNTF).
- The completion of the first project implemented with CBC and the first initiative funded under the European Union's Poverty Reduction Programme (PRP), the \$12 million Galilee Basic School Construction Project.
- The launch of the \$35 million Whitfield Town Sanitation Project, the largest initiative the Fund has undertaken to date.

The period under consideration also saw the Fund receiving commendations for various aspects of our operations from several sources including International Funding Agencies and Private Sector interests. As a public institution accountable to the Jamaican taxpayers, JSIF's operating procedures have always been governed by principles of transparency, efficiency and complete objectivity. These factors were instrumental in JSIF being chosen by the Incorporated Masterbuilders Association of Jamaica as the recipient of the prestigious Roy McGregor Award for 2003.

The Roy McGregor Award is given to a non-builder who has rendered outstanding and exemplary service to the construction industry. Past recipients include Caribbean Cement Company, Jamaica Public Service Company, the Governor General Sir Howard Cooke and the National Housing Trust. In addition, JSIF's Managing Director, Mrs. Scarlette Gillings was among 14 women who were honoured by the Association for making outstanding contributions to the building sector.

In April 2004, the European Union's Commissioner of Development and Humanitarian Aid, Mr. Poul Neilson toured the Whitfield Town Project during a three-day visit to Jamaica. The Commissioner had high commendation for the extensive level of beneficiary participation and said the project can serve as "a reference case" which can be duplicated in other developing countries. He requested - and received - detailed documentation on the project and indicated that he wished to share the knowledge garnered from this initiative in the international sphere. Although there are encouraging signs that JSIF's work is having an impact on the country's poorest citizens, the battle to eradicate poverty is far from won. It is therefore critical for the Fund to capitialise on its success and to utilise the knowledge garnered in the last eight years of operations to increase efficiency and effectiveness in carrying out its mandate.

On behalf of the Board of Directors I must congratulate the Management and Staff of JSIF for the work carried out and the goals achieved over the past year. I look forward to another year of hard work and dedication as we continue to serve Jamaica.

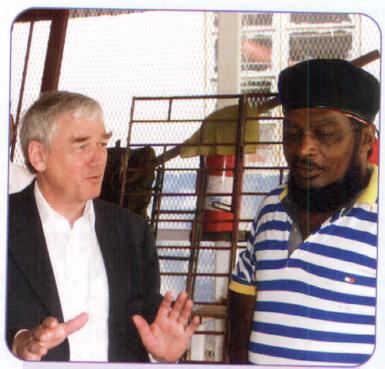
Wesley Hughes. PhD,

Chairman

Dated this 25th day of August, 2004



Managing Director Mrs. Scarlette Cillings at the Incorporated Masterbuilders Association of Jamaica's annual banquet in March 2004 where JSIF received the Roy McGregor Award and Mrs. Cillings was honoured for her contribution to the construction industry.



The European Union's Commissioner of Development and Humanitarian Aid, Mr. Poul Neilson (left) discussing aspects of the Whitfield Town Project with Mr. Herman Johnson, Supervisor of the Prefabrication Plant.

# MANAGING DIRECTOR'S REPORT



Managing Director, Jamaica Social Investment Fund

Scarlette Gillings, MA

#### Overview

It is now eight years since the Jamaica Social Investment Fund (JSIF) was established by the Government of Jamaica to address some of the immediate socio-economic needs of underserved communities in the country. The JSIF has endeavoured to implement projects which adhere to its mission of poverty alleviation and in keeping with its role in the national poverty eradication effort. This role has meant that the JSIF has implemented small scale socio-economic projects at the community level which complement the planning initiatives and work of local community groups and government agencies.

Since inception we have successfully completed 469 projects throughout the most underserved areas of Jamaica. To date our Board of Directors has approved 619 projects for implementation representing a total investment of J\$3.1 billion. This investment has been supported by funding received from the Government of Jamaica, World Bank, European Union, Caribbean Development Bank, Canadian International Development Agency, Inter-American Development Bank, Organisation of Petroleum Exporting Countries, Government of the Netherlands, the Department for International Development (UK) and contributions in kind from benefiting communities.

During the year, the performance of the organisation was influenced by recent changes that were made to the JSIF project cycle. These include a new application process and the greater time period required to prepare communities to implement projects using the Community based Contracting (CBC) methodology. Given the additional requirements, fewer projects were approved during the year. A total of 63 sub-projects were approved with a value of approximately J\$496 million and 58 projects at an approximate cost of J\$212 million were completed. In comparison to the previous year there was a decline of 25% in the total value of approved investments (2002/03).

Although the changes in JSIF's operating procedures have meant a decrease in the number of projects approved, the Fund continues to function in an efficient manner. During the 2003/04 year, approximately J\$415 million was disbursed on sub-projects. This represents an increase of 24% in sub-project disbursements compared to the previous year (2002/03). In fact the sub-project to admin expenses disbursement ratio was 81:19 for the current year, indicating that 81% of all disbursements for the year were for sub-projects. This is above the targeted ratio of 75:25.

### Targeting the Poor

Limited resources are available to the Fund to finance projects. As a result, we have to ensure that the communities that receive help are those in the greatest need. In this regard, JSIF uses the PIOJ Poverty Map, which classifies communities across Jamaica. In addition, the Fund specifically targets communities which were affected by the tourism fallout of September 11, 2001, rural communities damaged by flood rains, inner-city areas.

# **Financing for Community Development**

The Government of Jamaica has been able to mobilise resources in order to finance the operations of the JSIF. Current funding programmes include a US\$15 million loan from the World Bank to finance the NCDP, a 6 million euro grant from the European Union to finance the Poverty Reduction Programme and a US\$2.86 million grant from the CIDA/CDB Basic Needs Trust Fund.

For the year 2003/04, the Fund received approximately J\$520 million. Of this amount,

- J\$164M was received from the CDB
- . J\$120M from the GOJ
- J\$109M from the EU
- · J\$57M from the World Bank
- J\$45.8 million in community contributions from beneficiaries



Mr. Abhas Iha, Senior Infrastructure Specialist in the World Bank's Latin America and Caribbean Region, addressing participants at one of JSIF's Community Based Contracting workshops in June 2004.

### **Facilitating Community Driven Development**

The implementation of both the Poverty Reduction Programme (PRP) and the National Community Development Project (NCDP) called for changes in JSIF's approach to dealing with various beneficiaries. More specifically, there was a shift towards Community Driven Development and the utilisation of methodologies which would give community groups a more central role in the project implementation process.

The primary mechanism employed is Community Based Contracting (CBC) a component of CDD which seeks to give the community control of decision-making and resources for their subprojects. CBO's are now required to take responsibility for aspects of their projects, including project management, financial administration and the procurement of goods and labour.

Recognising training would be necessary to prepare communities for the additional responsibilities of CBC JSIF held seven (7) workshops between October 2003 and June 2004 with approximately 340 persons from prospective sponsor groups participating. JSIF also developed a simple instruction manual outlining the models for CBC implementation, roles and responsibilities of the community's project management committee and guidelines for executing projects.

In the training and preparation of communities for CBC, JSIF worked closely with other Government agencies who had expertise in relevant areas. In February 2004, JSIF signed an

Inter-Institutional Agreement with the Social Development Commission (SDC), the agency in charge of community development. Under the terms of the agreement, the SDC has been contracted to assist communities to prepare development plans and complete applications to JSIF.



Dr. Wesley Hughes, (left) Chairman of the Jamaica Social Investment Fund (JSIF) and Mr. Robert Bryan, Executive Director of the Social Development Commission (SDC) signing the inter-institutional agreement between JSIF and the SDC. JSIF's Finance Manager, Mrs. Faith Graham, (second left) and Social Development Manager, Mrs. Vivienne Williams-Thompson witnessed the signing.

Additionally, any CBO implementing a project with CBC must have legal status in order to receive project funds from JSIF. The Department of Cooperatives and Friendly Societies



SDC/DFID Participation Advisor, Mr. Nigel Coulson, addressing JSIF's Parish Council Workshop held in May 2004. Listening in are JSIF's Operation's Manager, Mr. Omar Sweeney (Centre) and Dr. Jaslin Salmon, Director Programme Co-ordination and Monitoring Unit, National Poverty Eradication Programme.

(DCFS) is providing the necessary training for these groups in order to enable them to establish Benevolent Societies, which meets the necessary legal requirements.



The team from the Department of Co-operatives and Friendly Societies (DCFS) Ms. Paulette Kirkland (left), Director of Development and Training, Mr. Norman Gordon, Registrar and Ms. Shamoi McClean, Training Officer at one of JSIF's Community Based Contracting workshops.

A workshop was also held for representatives from the Parish Councils and key government agencies. The aim of the workshop was to make the participants aware of the JSIF's new application procedures and to examine ways of working more closely together so projects can be completed quickly and properly maintained after they are handed over to the communities. As a result of the workshop it is anticipated that there will be:

- An increased role for the Parish Council's in the project design and implementation process.
- Better targeting of projects at the ground level
- Increased collaboration between the political and technical stakeholders of each project.

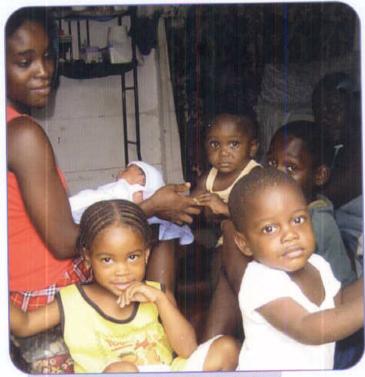
Up to July 2004, JSIF had approved 18 CBC projects with an estimated total value of \$181 million. CBC has been a learning process for JSIF's management and staff with very positive results. The following are details on some of the more significant CBC projects that have been undertaken in the past year.

# Whitfield Town Sanitation Upgrading



Construction activities underway

- One of the largest community development initiatives to be undertaken by the Jamaica Social Investment Fund (JSIF).
- The project is financed under a J\$35 million allocation from the European Union's (EU) Poverty Reduction Programme (PRP).
- 100 domestic sanitation units (DSUs) consisting of flush toilets and showers are being constructed, 70 existing sanitation units are being rehabilitated and an external water supply and sewer system is being installed.



Beneficiaries of the Whitfield Town Sanitation Project.



Whitfield Town community members working on their project.

- Residents of the community have received managerial and vocational training in preparation for project implementation.
- An estimated 260 persons from the community are expected to find temporary employment during the execution of the project.
- An accompanying health education project will provide training for the wider community about the proper use and maintenance of the sanitation facilities and basic hygiene awareness.
- Over 1500 inner-city residents are expected to benefit.
- Implementation of the project began in December 2003 and should be completed by the end of 2004.



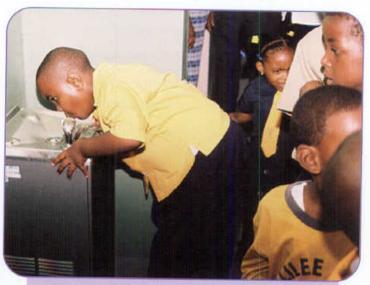
Whitfield Town community members working on their project.

#### Galilee Basic School Construction



Head of the EU Delegation in Jamaica, Mr. Gerd Jarchow breaking ground for the Galilee Basic School Project. He is joined by JSIF MD Mrs. Scarlette Gillings and Project Director Mr. Arnold Aiken.

- The J\$12 million project was the first to be implemented and completed under the European Union's Poverty Reduction Programme (PRP).
- The project was completed on time and \$1.5 million under the budget.
- The community contribution included formulating the project, preparing the Bill of Quantities and organizing labour on a voluntary basis and at discounted costs.
- The beneficiaries include 155 students between the ages of 3 – 6 who are from innercity communities.



Students at the Galilee Basic School enjoying their new facilities,

### St Leonard's Basic School Completion

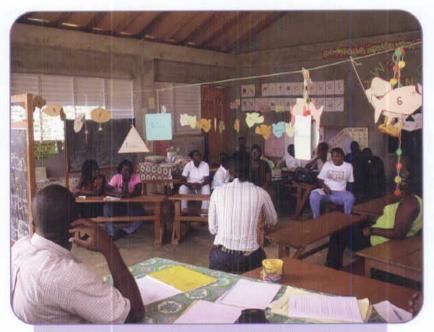
- The Community raised funds on their own to start work on the building and acted as project managers for the completion, which was financed by ISIF
- Financed by a J\$5 million allocation under the European Union's Poverty Reduction Programme (PRP).
- The knowledge of project management garnered by the PMC is being passed on to the wider community through information sharing exercises.
- The project began in April 2004 and is scheduled to be completed by the end of August 2004.



Members of the St. Leonard's Benevolent Society signing the financial agreement for their project.



Scarlette Gillings Managing Director Dated this 25th day of August, 2004



A planning meeting for the St. Leonard's Basic School project.

# JAMAICA SOCIAL INVESTMENT FUND FINANCING

Initial funding for the JSIF was obtained from the World Bank (IBRD) in the form of a US\$20 million loan, this helped leverage assistance from other sources as follows- the Inter-American Development Bank (IDB) US\$10 million, the Government of the Netherlands US\$3 million, Organisation of Petroleum Exporting Countries (OPEC) US\$2 million, and the Department for International Development (DFID) £476,000 (US\$0.75M). In 2000, additional funding in loans and grants was secured from the Caribbean Development Bank (CDB) US\$14.32M, and the European Union €6 million to continue JSIF operations for another 3 years.

The JSIF has had notable success in targeting and improving the conditions in some of the poorest communities. In view of this achievement when The Government of Jamaica signed a new loan with the World Bank totalling US\$15M for the funding of the National Community Development Project (NCDP), JSIF was chosen as the executing Agency. This project was officially launched on February 17, 2003 and is

being implemented over four (4) years. This new phase of funding has an increased emphasis on community contracting and beneficiary participation; communities are placed at the centre of the development efforts.

The European Union is also taking a community driven approach through its Poverty Reduction Programme (PRP), which is funded under a €6 million grant. The PRP is focused on development through increased involvement of the community at all stages of the project cycle.

Further funding was obtained in June 2003 when the Canadian International Development Agency (CIDA) provided a grant of US\$2.86 million. This grant is to be administered through the CDB's Basic Needs Trust Fund (BNTF), which provides funding in five main areas: infrastructure construction, minor maintenance for education and health facilities, skills training and upgrading, institutional strengthening, public awareness and information, and project management and implementation.

SOURCE	AMOUNT (US\$M)	CLOSING DATE	ТҮРЕ
Government of Jamaica <sup>1</sup>	15	Ongoing	Local Counterpart
Beneficiaries	5.72	Ongoing	Local Counterpart
Basic Needs Trust Fund	2.86	June 30, 2010	Grant
International Bank for Reconstruction and Development (NCDP)	15	January 31, 2007	Loan
European Union	6.5	December 2005	Grant**
Caribbean Development Bank	14.32	March 31, 2004*	Loan <sup>2</sup>
Inter-American Development Bank	10	July 31, 2002*	Loan
Department for International Development	0.75	December 31, 2001	Grant
International Bank for Reconstruction and Development	20	July 31, 2001	Loan
Organisation of Petroleum Exporting Countries	2	June 30, 2001	Loan
Government of the Netherlands	3	March 31, 2001	Grant
Total	95.15		

<sup>\*</sup>Revised closing date.

<sup>\*\* 6</sup> million Euro according to the Financing Agreement approximately US\$ 6.5 million on the current exchange rate

<sup>1.</sup> This incorporates financing from the European Union during the first phase.

<sup>2.</sup> This amount includes a grant of US\$124,000

# **APPROVED PROJECTS**

### **Breakdown of Project Types Under Each Sector**

**Social Infrastructure (SI)** includes the rehabilitation, expansion, construction and equipping of basic, primary and all-age schools, health centres, community based water systems, homes for children, the elderly and the disabled, day care centres, community training centres and sports facilities, sanitary conveniences, drains and canals.

Economic Infrastructure (EI) includes the construction, rehabilitation and upgrading of small roads in farming communities, bridge approaches, small bridges, foot paths and small factory facilities producing agricultural products

Social Services (SS) includes Conflict Resolution, Career Guidance and Job Placement, Counselling for families and youth, Skills training for the productive sector

Organisational Strengthening (OS) includes providing technical assistance and training to sub-project sponsors and communities to upgrade their skills in organization and mobilization and in the preparation, implementation management and maintenance of projects. This assistance is also given to Governmental and non-governmental institutions in participatory project identification.



# World Bank - Loan (2) - National Community Development Project

Projects Approved: December 2002 - July 2004

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
1	100 Lane/park Lane Multi-Purpose Court	SI	St. Andrew	Whitehall Gardens	CBO	23-Jun-04	1,184,377
2	Aenon Town All Age School Expansion	SI	Clarendon	Aenon Town	CBO	29-Jan-03	8,666,232
3	Anchovy Primary School Fencing	SI	St. James	Anchovy /Catherine Mount	СВО	19-Mar-03	2,003,251
4	Arcadia to Mellerswood Feeder Road	El	St. James	Mocho	CBO	29-Oct-03	13,397,937
5	Balmagie Primary School Playfield Rehabilitation	SI	St. Andrew	Waterhouse	CBO	28-Jul-04	4,978,513
6	Bigwoods Basic School - equipping	SI	Manchester	Craighead	CBO	29-Jan-03	564,390
7	Bottom Bonnett Road Rehabilitation	El	St. Catherine	Guy's Hill	CBO	27-Aug-03	15,636,089
8	Boys Town Basic School Rehab and Expansion	SI	St. Andrew	Trench Town	CBO	21-Apr-04	5,594,789
9	Buff Bay Baptist Basic School Construction	SI	Portland	Buff Bay	CBO	19-May-04	10,511,297
10	Cacoon All Age Expansion & Minor Rehabilitation	SI	Hanover	Cacoon	CBO	28-Jul-04	8,608,275
11	Campbell's Castle Basic School Sanitation & Paving	SI	Manchester	Windsor	CBO	29-Jan-03	1,999,430
12	Cavaliers All Age School Fencing	SI	St. Andrew	Mannnings Hill	CBO	27-Aug-03	1,829,305
13	Central Village Health Centre Rehabilitation & Expansion	SI	St. Catherine	Central Village	COI	18-Feb-04	5,498,076
14	Chalky Hill Basic School Construction	SI	St. Ann	Steer Town	CBO	29-Jan-03	4,423,526
15	· Challenger's Summer Camp 2004	SS	Multi Parish	Multi Parish	GOJ	21-Jul-04	125,000
16	Chambers Pen Basic School Rehabilitation & Equipping	SI	Hanover	Chambers Pen	СВО	30-Sep-03	4,473,715
17	Champion Community Club Summer Camp	SS	St. Andrew	Drewsland (Waterhouse)	СВО	28-Jul-04	293,080
18	Chantilly Basic School Completion & Equipping	SI	Westmoreland	Lennox Bigwoods	CBO	30-Jul-03	5,915,716
19	Children First Summer Camp	SS	St. Catherine	Spanish Town	CBO	21-Jul-04	500,000
20	Children of the Sun Summer Camp 2004	SS	Portland	Hope Bay	GOJ/NGO	21-Jul-04	292,250
21	Children's Ministry Summer Camp (Ellerslie Pen)	SS	St. Catherine	Tawes Pen	CBO	21-Jul-04	87,000
22	Good Hope Primary School Rehabilitation & Basic School Construction & Equipping	SI	St. Catherine	Old Harbour	СВО	30-May-03	5,106,078

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
23	Greenvale Land Settlement Road Rehabilitation	El	Manchester	Greenvale	CBO	19-Mar-03	7,189,463
24	Hamilton Mountain Basic School Equipping	SI	St. Mary	Oracabessa	CBO	18-Dec-02	268,702
25	Ionie Whorms Inner City Counselling Centre Summer Camp 2004	SS	Kingston	Fletcher's Land	СВО	28-Jul-04	223,500
26	Iris Gelley Primary School Expansion	SI	St. Andrew	Jones Town	CBO	25-Jun-03	12,979,658
27	James Edwards (Warsop) Methodist Basic School Construction & Equipping	51	Trelawny	Warsop	СВО	19-Mar-03	7,603,943
28	Joyland Basic School Construction	SI	St. Elizabeth	Schoolfield	CBO	23-Jun-04	6,095,941
29	Kings Primary School Fencing	SI	Westmoreland	White House	CBO	25-Jun-03	560,317
30	Kinloss Basic School Rehabilitation, Fencing & Equipping	SI	Trelawny	Kinloss	CBO	29-Jan-03	875,934
31	Marverly Sports/Community Complex	SI	St. Andrew	Marverly	CBO	28-Jul-04	3,254,334
32	May Pen Cemetery Rehabilitation	SI	Kingston	West Down Town	CBO	28-Jul-04	3,324,687
33	McAuley Primary School Fencing	SI	St. Catherine	Spanish Town	CBO/GOJ	25-Jun-03	740,908
34	Middlesex Basic School Completion & Equipping	SI	St. Catherine	Guy's Hill	CBO	30-May-03	4,043,537
35	Mt. Hermon (Hampshire) Basic School Construction	SI	St. Catherine	Spanish Town	CBO	21-Apr-04	8,752,905
36	New Road All Age School Expansion	SI	Westmoreland	New Road	CBO	25-Jun-03	12,938,408
37	New Road Basic School Rehabilitation	SI	Westmoreland	New Road	СВО	26-Nov-03	8,165,087
38	Nutshell Basic School Construction	SI	St. Catherine	Ewarton	CBO	21-Jan-04	8,975,305
39	Old Road Basic School Rehabilitation & Fencing	SI	St. Catherine	Kitson Town	CBO	17-Dec-03	6,276,086
40	Pike Basic School Rehabilitation & Equipping	SI	Manchester	Pike	CBO	29-Jan-03	958,730
41	Robin's Bay Basic School Construction	SI	St. Mary	Robin's Bay	CBO	29-Oct-03	7,425,006
42	Rock Hall All Age School Expansion	SI	St. Andrew	Rock Hall	CBO	26-Nov-03	9,799,867
43	Roehampton Primary School Rehabilitation	SI	St. James	Roehampton	CBO	19-Mar-03	6,681,339
44	Rose Town Summer Camp 2004	SS	St. Andrew	Trench Town	CBO	21-Jul-04	283,500
45	Rugland Road Rehabilitation	El	Hanover	Kingsvale	CBO	30-Sep-03	27,728,759
46	Salisbury Plain Basic School Construction & Equipping	SI	St. Catherine	Above Rocks	СВО	17-Dec-03	8,495,383
47	Save the Children Foundation Summer Camp 2004	SS	St. Andrew	Olympic Gardens	CBO	28-Jul-04	167,950

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
48	Sawyers Basic School Fencing & Equipping	SI	Trelawny	Sawyers	CBO	30-May-03	332,472
49	Servite Primary School Fencing	SI	St. Ann	Brown's Town	CBO	18-Dec-02	815,212
50	Spring Garden Primary & Infant School Sanitation	SI	Trelawny	Spring Gardens	CBO	23-Apr-03	965,434
51	St. Andrew Basic School Rehabilitation & Sanitation	SI	Trelawny	Albert Town	СВО	18-Feb-04	6,928,280
52	St. Margaret's Church Summer Camp	SS	St. Andrew	Liguanea	CBO	21-Jul-04	475,200
53	St. Margaret's Human Resource Centre Equipping	SS	St. Andrew	Olympic Gardens	CBO	29-Jan-03	253,288
54	Stettin Methodist Basic School Construction	SI	Trelawny	Stettin	CBO	21-Jan-04	8,071,040
55	Survival Action Committee & Vision United Youth Club Summer Camp	SS	St. Andrew	Whitehall Gardens	CBO	28-Jul-04	295,618
56	Tivoli Gardens Hard Court Construction	SI	Kingston	Tivioli Gardens	CBO	29-Jan-03	1,748,373
57	Tivoli Gardens Railway Oval Billboard Erection	El	Kingston	Tivoli Gardens	CBO	26-Nov-03	2,639,073
58	Unity Primary & Infant Expansion & Sanitary Conveniences	SI	St. Andrew	Lawrence Tavern	СВО	28-Jul-04	10,704,747
59	Wait-A-Bit All Age School Fencing	SI	Trelawny	Wait-A-Bit	CBO	28-Jul-04	2,336,277
60	Watson Town Basic School Expansion & Equipping	SI	St. James	Dumfries	CBO	26-Nov-03	7,537,643
61	Wheeler's Mount Basic School Rehabilitation	SI	St. Catherine	Guy's Hill	CBO	23-Apr-03	1,824,874
62	Wilson's Run Basic School Construction & Equipping	SI	Trelawny	Wilson's Run	CBO	26-Nov-03	8,554,375
63	Wire Fence Basic School Construction & Resource Centre Rehabilitation	SI	Trelawny	Wire Fence	СВО	21-Jan-04	9,501,463
64	Wood Hall Basic School Construction	SI	Clarendon	Wood Hall	CBO	21-Apr-04	11,217,813
65	Youth Development Foundation Summer Camp	SS	St. Andrew	Meadowbrook / Havendale	СВО	28-Jul-04	262,287
66	Zion Hill Primary Sanitation and Rehabilitation	SI	Manchester	Bombay	CBO	21-Apr-04	4,800,938
67	Zion Mount Basic School Sanitation & Rehabilitation	SI	Hanover	Mount Peto	CBO	30-May-03	2,601,103
	Grand Total						337,363,085

The figures in bold are Board Approved amounts for projects that are not yet completed

The figures that are not in bold are disbursed amounts for projects in practical completion which are awaiting the expiration of a six-month defects liability period to be assigned final completion status

Parish	Number Projects Per Parish	Amount Disbursed J\$
Clarendon	20	111,692,676
Hanover	9	32,435,884
Kingston	12	18,052,427
Manchester	8	19,698,832
Multi Parish	11	25,631,373
Portland	16	65,616,877
St. Andrew	28	72,137,390
St. Ann	5	19,933,574
St. Catherine	16	96,966,329
St. Elizabeth	8	28,143,712
St. James	9	45,052,815
St. Mary	6	13,817,778
St. Thomas	10	40,356,831
Trelawny	7	29,377,486
Westmoreland	12	56,072,062
<b>Grand Total</b>	177	674,986,047

# Caribbean Development Bank

Projects Approved: June1998 – July 2004

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
1	Above Rocks to Golden River Road Rehabilitation and Organisational Strengthening	El	St. Catherine	Above Rocks	СВО	27-Feb-02	18,588,927
2	Allsides Basic School Construction, Equipping and Organisational Strengthening	SI	Trelawny	Wait-a-Bit	СВО	20-Jun-01	7,724,098
3	Alternatives to Infirmaries Organisational Strengthening	OS	Kingston	Downtown	GOJ	17-Jul-01	457,000
4	Amy Bailey & Other JAMSAVE Supported Schools OS	OS	Multi Parish	М	СВО	22-Nov-00	200,350
5	Anti Crime Initiative - Easily Achievable Tasks in Selected Communities (Parade Gardens & Delacree Pen)	SI	Multi Parish	Multi-District	GOJ	30-Sep-03	2,513,000
5	Association of Clubs Summer Camp	SS	Westmoreland	Petersfield	NGO	26-Jun-02	150,000
	Barnstaple, Biddiford Citizens' Association Organisational Strengthening	OS	Trelawny	Jackson Town	СВО	28-Nov-01	285,800
	Bay Farm Villa Citizens Association Organisational Strengthening and Parenting Skills	OS	St. Andrew	Olympic Gardens	CBO	25-Jul-01	108,940
	Bay Farm Villas Summer Camp for Inner City Children	SS	St. Andrew	Olympic Gardens	CBO	25-Jul-01	397,350
0	Belfield Community Development Committee Organisational Strengthening	OS	St. Mary	Belfield	СВО	30-May-01	84,400
1	Belfield to Albany Feeder Road Rehabilitation	EI	St. Mary	Belfield	СВО	24-Jan-01	12,755,278
2	Bellevue Basic School Expansion	SI	Portland	Swift River	СВО	20-Jun-01	2,385,470
3	Belmore Feeder Road Rehabilitation	EI	St. Andrew	Mt. James	CBO	09-Oct-02	6,355,939
4	Bethal Gap to Richmond Gap Pipeline Upgrading	SI	St. Thomas	Cedar Valley	СВО	28-Aug-02	23,583,694
5	Biddiford to Jackson Road Rehabilitation	EI	Trelawny	Jackson Town	CBO	30-May-01	8,572,550
6	Bloomesbury Road Rehabilitation and Organisational Strengthening	El	St. Elizabeth	Holland	CBO	27-Feb-02	14,311,815
7	Bogue Hill All Age School Expansion and Equipping	SI	St. James	Montego Bay	СВО	31-Oct-01	7,922,072
8	Bogue Roads Rehabilitation and Organisational Strengthening	El	St. Elizabeth	Balaclava	СВО	24-Jul-02	13,214,779
9	Boscobel Primary School Rehabilitation	SI	St. Mary	Boscobel	CBO	22-Nov-00	5,601,972
)	Brandon Hill Basic School Completion	SI	St. Andrew	Brandon Hill	СВО	29-Jul-99	3,878,526

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
21	Brighton Basic School Completion and Equipping	SI	St. Elizabeth	Santa Cruz	NGO	23-Oct-02	4,496,501
22	Burn to Jericho Road Rehabilitation	EI	Clarendon	Kellits	CBO	09-Oct-02	7,940,929
23	Cairn Curran Basic School Construction & Equipping	SI	Westmoreland	Savanna-la-Mar	CBO	23-Oct-02	5,755,639
24	Canaan Height Basic School Equipping and Fencing	51	Clarendon	May Pen	CBO	09-Oct-02	369,743
25	Canaan Heights Community Organisational Strengthening	os	Clarendon	May Pen	СВО	28-Sep-00	219,164
26	CBO Leadership Strengthening for Participation in Local Governance	OS	Multi Parish	М	GOJ	28-Sep-00	3,579,212
27	Centre for HIV/AIDS Research, Education and Services (CHARES) Expansion & Equipping	SI	St. Andrew	Mona	NGO	22-Nov-00	4,416,042
28	Champion Community Club Summer Camp	SS	St. Andrew	Waterhouse	CBO	26-Jun-02	156,900
29	Cheapside Basic School Expansion & Refurbishing	SI	St. Elizabeth	Junction	CBO	21-Mar-01	5,850,152
30	Child Abuse Project Phase 1: Parish Teams and Work Plans	SS	Multi Parish	М	NGO	31-Aug-00	201,875
31	Clarendon Infirmary Rehabilitation	51	Clarendon	Denbigh	CBO	28-Nov-01	5,868,979
32	Coburn Gardens Summer School Programme	SS	St. Andrew	Olympic Gardens	CBO	26-Jun-02	158,352
33	Coffee Piece Road Rehabilitation	El	St. Mary	Belfield	CBO	24-Jan-01	9,467,698
34	Combined Disabilities Association OS	OS	St. Andrew	Mona	CBO	28-Sep-00	310,786
35	Community Development Best Practices Exposition	OS	Multi parish	М	NGO	19-Sep-01	698,995
36	Community Facilities Maintenance Skills Training	SS	Multi Parish	М	GOJ/NGO/ CBO	24-Jan-01	834,079
37	Cornwall Barracks Development Association OS	OS	Portland	Moore Town	CBO	12-Apr-00	272,224
38	Cornwall Gardens Basic School PTA OS	O5	St. James	Montego Bay	CBO	25-Apr-01	232,840
39	COSPROD Richmond Farm Pullet Production	El	St. Mary	Richmond	GOJ	31-Oct-01	1,937,531
40	Covenant Basic School Equipping	SI	St. Andrew	August Town	СВО	27-Nov-02	226,381
41	Craig Town Organisational Strengthening	OS	St. Andrew	Jones Town	CBO	28-Aug-02	461,800
42	Craig Town Youth Summer Club	SS	St. Andrew	Jones Town	CBO	26-Jun-02	274,645
43	Craighead to Bigwoods Road Rehabilitation	El	Manchester	Craighead	СВО	18-Dec-02	6,226,235
44	CRDC Hygiene & Sanitation Manual	SS	Multi Parish	M	NGO	24-Jan-01	180,000
45	Creative Craft Plus Organisational Strengthening	OS	Multi Parish	М	CBO	12-Apr-00	348,460
46	Dagger Bay Water Supply Rehabilitation	SI	St. Catherine	Old Harbour Bay	CBO	22-Aug-00	2,353,954

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
47	Dela-Vega City Youth Club and Salt Pond Road Community Organisational Strengthening	OS	St. Catherine	Spanish Town	СВО	20-Dec-00	379,985
48	Delveland Basic School Completion & Equipping	SI	Westmoreland	Delve Bridge	CBO	27-Nov-02	5,923,609
49	Drew's Avenue Primary Parent Teacher's Association Organisational Strengthening	OS	St. Andrew	Drewsland	СВО	22-Nov-00	223,998
50	Drewsland, Jack's Hill, Tavares Gardens Parenting Skills Training	SS	St. Andrew	Drewsland	СВО	21-Feb-01	16,648
51	Duanvale Minor Works and Organisational Strengthening	OS	Trelawny	Duanvale	СВО	29-May-02	296,720
52	Elderslie Basic School Equipping	SI	St. Elizabeth	Ipswich	CBO	29-May-02	158,799
53	Elletson Methodist Basic School Roofing	SI	Kingston	Bourmouth Gardens	СВО	22-Nov-00	1,743,717
54	Elletson Primary and Infant Schools Fencing	SI	Kingston	Franklyn Town	CBO	20-Jun-01	2,188,643
55	Enhancing Capacities of SDC and NGO Partners to Foster Community Participation in Project Design	OS	Multi parish	М	GOJ	27-Feb-02	4,932,500
56	Enhancing Capacities of SDC to provide effective maintenance strategies to enable communities to sustain their infrastructure projects	OS	Multi parish	М	GOJ	27-Feb-02	2,181,000
57	Epworth Basic School Expansion & Equipping	SI	St. Ann	Epworth	СВО	27-Nov-02	3,789,507
58	Esher Martin Basic School Construction, Equipping and OS	SI	St. Mary	Martin	СВО	21-Mar-01	5,741,259
59	Ewarton Primary School Sanitation	SI	St. Catherine	Ewarton	CBO	27-Nov-02	3,349,117
50	Farm Town Basic School completion, Equipping & Organisational Strengthening	SI	St. Ann	Discovery Bay	СВО	31-Oct-01	997,230
1	Flower Hill Agro-Processing	El	St. James	Flower Hill	GOJ	28-Nov-01	5,202,538
2	Four Paths community Centre Expansion	SI	Clarendon	Four Paths	CBO	24-Jan-01	1,952,230
3	Free Town Road Rehabilitation	El	St. Catherine	Glengoffe	CBO	31-Oct-01	8,679,638
4	Free Town Water Supply Upgrading	SI	St. Catherine	Glengoffe	CBO	27-Feb-02	2,454,751
5	Freeman's Hall Citizens' Association Organisational Strengthening	os	Trelawny	Albert Town	СВО	27-Feb-02	67,074
6	Friendship Basic School Fencing and Equipping	SI	Trelawny	Wakefield	CBO	09-Oct-02	805,584
7	Fyffe's Pen Basic School P.T.A. Organisational Strengthening	OS	St. Elizabeth	Brompton	СВО	30-May-01	159,061
8	Gappist Movement Summer Camp	SS	St. Andrew	Kintyre	CBO	26-Jun-02	80,000
59	George's Valley Basic School Completion & Equipping	SI	St. Elizabeth	Braes River	CBO	28-Aug-02	4,595,281

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
70	Gilblatore Road Rehabilitation	EI	St. Catherine	Bog Walk	CBO	23-Oct-02	10,370,207
71	Girl's Town Rehabilitation, Equipping and Social Services	SI	St. Andrew	Half Way Tree	СВО	19-Dec-01	2,421,424
72	Glen Vincent Bromfield (Barton-Newton) Community Resource Centre Completion and Organisational Strengthening	SI	St. Elizabeth	Maggotty	СВО	19-Dec-01	4,318,800
73	Golden Grove Basic School Completion, Equipping and Organisational Strengthening	SI	St. Ann	Golden Grove	СВО	28-Nov-01	6,744,450
74	Grange Hill to Packi River Road Upgrading (Dillon Road)	EI	Portland	Moore Town	CBO	25-Jun-98	9,267,150
75	Granville All Age School Expansion and Equipping	SI	St. James	Granville / Pitfour	CBO	31-Oct-01	6,864,363
76	Granville Place of Safety Rehabilitation and Organisational Strengthening	SI	Trelawny	Granville	GOJ	28-Nov-01	7,541,693
77	Greenwich Town CDC OS & Youth Life Skills Development Programme	OS	St. Andrew	Greenwich Town	СВО	21-Mar-01	478,899
78	Greenwich Town Computer Centre Equipping and Social Services	SI	St. Andrew	Greenwich Town	CBO	24-Jul-02	310,900
79	Gregory Park Prophecy Basic School Construction	SI	St. Catherine	Portmore	СВО	22-Nov-00	6,440,474
80	Hagley Gap to Penlyne Castle Pipeline Upgrading	SI	St. Thomas	Hagley Gap	CBO	03-May-02	9,175,087
81	Happy Grove Basic School Construction & Equipping	51	St. Elizabeth	New Market	CBO	28-Aug-02	6,162,104
82	Hartland Citizens' Association Organisational Strengthening	os	St. Mary	Port Maria	CBO	30-May-01	88,764
83	Hemitage to Farm Road Rehabilitation	El	St. Thomas	Wilmington	CBO	28-Aug-02	6,492,338
84	Heywood Hall Citizens' Association Organisational Strengthening	OS	St. Mary	Hampstead	CBO	28-Nov-01	224,447
85	Hinds Town Basic School Equipping & OS	SI	St. Ann	Walkerswood	CBO	27-Feb-02	370,757
86	Holly Hill Primary and Infant School Fencing	SI	Westmoreland	Darliston	CBO	26-Jun-02	1,228,522
87	Hope for Children, Camp Hope	SS	St. Andrew	Whitfield Town	CBO	26-Jun-02	498,369
88	Hunt's Town Basic School Equipping and Organisational Strengthening	SI	St. Mary	Port Maria	СВО	25-Jul-01	219,826
89	Inner City Communities and Police Participatory Learning and Action Project, Kingston, St. Andrew and St. Catherine	OS	Multi Parish	М	GOJ	20-Dec-00	1,110,695

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
90	Inner-city Development Employment Agency and Liaison Service (Jamaica Chamber of Commerce)	OS	Kingston	Downtown	NGO	22-Nov-00	973,764
91	Inner-city Renewal Programme Participation Assistance	OS	Kingston	Downtown	GOJ	25-Jul-01	12,695,000
92	Ione Whorms Inner- City Counselling Centre Summer Camp	55	Kingston	Fletcher's Land	СВО	28-Aug-02	250,620
93	Jackson Town Basic School Fencing and Equipping	SI	Trelawny	Jackson Town	CBO	28-Nov-01	140,453
94	Jamaica Association for Persons with Mental Retardation Building Completion	SI	St. Andrew	Mona	NGO	22-Aug-00	4,882,916
95	Jambos Pond Road Rehabilitation and Organisational Strengthening	EI	St. Catherine	Glengoffe	СВО	31-Oct-01	13,286,297
96	James Hill Basic School Completion and Organisational Strengthening	SI	Clarendon	James Hill	СВО	20-Mar-02	494,160
97	James Mountain Basic School Equipping	SI	St. Catherine	Sligoville	CBO	29-May-02	152,494
98	Job Preparation Skills Module Development and Equipping of Samaritan Centre	SS	Kingston	Downtown	СВО	25-Jul-01	290,601
99	Jones Town Area Council Organisational Strengthening	OS	St. Andrew	Jones Town	СВО	22-Aug-00	134,985
100	Jones Town Area Council Summer Camp	SS	St. Andrew	Jones Town	СВО	26-Jun-02	215,000
101	Jubilee Over River Road Rehabilitation	El	St. Mary	Belfield	GOJ	24-Jan-01	5,850,362
102	Jubilee Town Basic School Equipment	SI	St. Catherine	Spanish Town	CBO	24-Jul-02	116,500
103	Kitson Town Health Centre Construction	SI	St. Catherine	Kitson Town	CBO	20-Mar-02	9,044,138
104	KMR Youth Clubs Organisational Strengthening	OS	St. Andrew	Whitfield Town	GOJ	28-Sep-00	441,824
105	Life Coping Skills for Sickle Cell Patients & their families	SS	Multi Parish	М	NGO	25-Nov-99	942,570
106	Litchfield Basic School Completion, Equipping and Hygiene Awareness Training	SI	Manchester	Litchfield	СВО	19-Dec-01	5,464,764
107	Longwood Basic School Construction & Equipping	SI	Clarendon	Race Course	CBO	27-Nov-02	4,353,020
108	Lowe River Primary and Junior High School Chicken Rearing	El	Trelawny	Lowe River	СВО	29-May-02	761,072
109	Lowe River Primary Parent Teachers' Association Organisational Strengthening	OS	Trelawny	Lorrimers	СВО	22-Nov-00	240,489
110	Lower Litchfield Basic School Construction & Equipping	SI	Trelawny	Litchfield	СВО	27-Nov-02	7,900,701
111	Majesty Gardens Health and Family Life Training	SS	St. Andrew	Majesty Gardens	CBO	27-Feb-02	553,958

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
12	Marcus Garvey Immortal Youth Club	SS	St. Andrew	Whitfield Town	CBO	26-Jun-02	69,982
13	Marverly Primary School Summer Camp (Movement Star Youth Club)	SS	St. Andrew	Marverly	CBO	26-Jun-02	104,657
14	Maybole Road Rehabilitation and Organisational Strengthening	El	St. Elizabeth	Ginger Hill	СВО	20-Jun-01	16,296,058
15	Middleton Farmers Development Society Organisational Strengthening	OS	St. Andrew	Irish Town	CBO	20-Jun-01	164,880
16	Mount Olivett Boy's Home Expansion	SI	Manchester	Mandeville	CBO	21-Mar-01	5,322,540
17	Mount Pelier Basic School Expansion	SI	Hanover	Sandy Bay	CBO	09-Oct-02	5,088,524
18	National Parenting Advocacy	SS	Multi Parish	Multi-district	NGO	26-Jun-02	758,600
119	New Broughton Basic School Rehabilitation	SI	Manchester	Cross Keys	CBO	26-Jun-02	1,934,817
120	New Building Multi-purpose Co-operative Society Ltd. Organisational Strengthening	OS	St. Elizabeth	Nain	CBO	20-Dec-00	261,280
121	New Market Oval Citizens - Training in Parenting Skills Development	SS	Westmoreland	Savanna-la-Mar	CBO	22-Nov-00	169,675
122	New Works Road Upgrading	El	Westmoreland	New Works	NGO	12-Sep-01	9,270,723
123	North Gully Wall Construction and Capacity Building	51	St. James	Montego Bay	CBO	21-Feb-01	12,171,445
124	Olympic Gardens Football Field Upgrading & Fencing	SI	St. Andrew	Olympic Gardens	CBO	28-Aug-02	902,838
125	Partners for Peace Inner City Conference	OS	Kingston	Central Down Town	CBO	20-Mar-02	447,719
126	Petersville Basic School Completion & Equipping	SI	Westmoreland	Petersville	CBO	23-Oct-02	3,460,728
127	Pleasant Hill / Fort George / Baxter Mountain Road Rehabilitation	El	St. Mary	Annotto Bay	CBO	21-Feb-01	12,627,387
128	Port Royal Community Groups Organisational Strengthening	OS	Kingston	Port Royal	CBO	12-Sep-01	181,664
129		SI	Manchester	Porus	CBO	25-Apr-01	56,035
	Red Ground Citizens Association & Ting- a-Ling Youth Club OS	OS	St. Catherine	Old Harbour	CBO	02-Jul-01	97,678
131	The second of th	SI	St. Catherine	Old Harbour	CBO	20-Jun-01	10,249,724
132		El	Manchester	Grove Town	CBO	30-May-01	10,620,606
133		OS	St. Mary	Richmond	NGO	20-Jun-01	318,590

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
134	Riverton Meadows, Rae Town and Majesty Gardens Parenting Project	SS	St. Andrew	Riverton Meadows	СВО	20-Jun-01	95,650
135	Rock River All Age School Expansion	SI	St. Mary	Rock River	CBO	23-Jan-02	5,645,923
136	Rock River All Age School Organisational Strengthening	OS	St. Mary	Rock River	СВО	27-Feb-02	227,968
137	Rose Hall Community Centre, Basic School Rehabilitation and Organisational Strengthening	SI	St. Catherine	Linstead	CBO	25-Jul-01	9,077,005
138	Rose Hill Basic School Equipping	SI	Manchester	Rose Hill	СВО	29-May-02	109,098
139	Rose Town Summer Camp	SS	Kingston	Rae Town	СВО	26-Jun-02	163,865
140	Sandy Bank Basic School Rehabilitation	SI	St. Elizabeth	Treasure Beach	CBO	28-Aug-02	689,660
141	S-Corner Community Play Centre Construction, Equipping and Organisational Strengthening	SI	St. Andrew	Vineyard Town	NGO	12-Sep-01	2,910,237
142	Sinks to Burn Road Rehabilitation	El	Clarendon	Kellits	CBO	09-Oct-02	9,551,631
143	Smithfield Basic School Expansion	SI	Hanover	Cascade	СВО	28-Nov-01	5,194,733
144	Spanish Town Primary School Expansion	SI	St. Catherine	Spanish Town	СВО	22-Nov-00	7,812,025
145	Spicy Hill Basic School Fencing and Organisational Strengthening	SI	Trelawny	Spicy Hill	СВО	24-Jul-02	458,346
146	Spring Garden and Rock Spring Community Groups Organisational Strengthening	OS	Trelawny	Spring Gardens	CBO	29-May-02	423,840
147	Spring Garden to Wilmington Road Rehabilitation	El	St. Thomas	Wilmington	CBO	28-Aug-02	10,579,451
148	St. Andrew Parish Church Home for Girls	SI	St. Andrew	Half Way Tree	NGO	22-Nov-00	1,804,023
149	St. Augustine Place of Safety Rehabilitation	SI	Clarendon	Chapelton	GOJ	12-Sep-01	3,552,200
150	St. Christopher's School for the Deaf Fencing	SI	St. Ann	Brown's Town	NGO	18-Dec-02	1,012,273
151	St. Elizabeth Homecoming Foundation OS (St Elizabeth Participatory Education Planning for Continuing Adult Education)	OS	St. Elizabeth	Multi-district	NGO	22-Aug-00	650,452
152	St. Jago Basic School Sanitation	SI	Manchester	Asia	СВО	25-Jul-01	222.175
53	St. Paul's Chapel Basic School Construction	SI	Clarendon	Chapelton	СВО	25-Jul-01 25-Apr-01	322,175 9,150,156
54	St. Peter's Basic School Equipping	SI	St. Elizabeth	Table 1774 III	CBO	24-Jul-02	
55	Strathmore Garden Children's Place of Safety Rehabilitation	SI	St. Catherine	Strathmore	NGO	12-Sep-01	252,470 1,102,117

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
156	Summer Camp and the Liguanea Cyber-Centre	SS	St. Andrew	Liguanea	CBO	26-Jun-02	129,600
157	and the second s	SS	Multi Parish	М	GOJ/NGO	20-Jan-00	856,904
158	Swallowfield Community Development Committee Organisational Strengthening	OS	St. Andrew	Swallowfield	СВО	23-Jan-02	326,743
159	Swift Purcell Boy's Home Rehabilitation, Equipping and Social Services	SI	St. Mary	Clonmel	СВО	20-Mar-02	3,497,241
160	Tavern Citizens' Association and Youth Club Organisational Strengthening	OS	St. Andrew	Papine	СВО	24-Jan-01	693,833
161	Tivoli Gardens Gully Rehabilitation	SI	Kingston	Tivoli Gardens	CBO	22-Nov-00	1,945,537
162	Trench Town community Based Organisations (Wilton / Federal Gardens District) Organisational Strengthening	OS	St. Andrew	Trench Town	СВО	22-Nov-00	915,102
163	Trinityville Skills Training Centre Equipment & Roof Repair	SI	St. Thomas	Trinityville	СВО	24-Jan-01	1,192,173
164	Troja Basic School Sanitation, Rehabilitation & Hygiene Awareness Training	SI	St. Catherine	Troja	СВО	27-Nov-02	2,802,837
165	Victoria Basic School Completion and Equipping	SI	Clarendon	Thompson Town	CBO	09-Oct-02	3,203,164
166	Water Glades Golden Age Association Equipping	SI	Kingston	Waterhouse	CBO	09-Oct-02	91,597
167	Watson Grove Basic School Construction	SI	St. Catherine	Portmore	СВО	30-May-01	5,918,348
168	White Hall Cross Basic Construction and Rehabilitation	SI	St. Elizabeth	Middle Quarters	СВО	20-Mar-02	5,884,842
169	Wickwar / Silvergrove Road Rehabilitation and	El	Manchester	Huntley	СВО	12-Sep-01	11,522,814
170	Windsor Lodge Citizens Association & Windsor Lodge	OS	St. Thomas	Bull Bay	СВО	28-Sep-00	188,700
171	THE STATE OF THE S	SI	Manchester	Cross Keys	CBO	26-Jun-02	3,287,462
172	Vork Street Primary School Sanitary Facilities &	SI	St. Catherine	Linstead	СВО	25-Apr-01	5,506,534

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
173	Young Peoples Movement Summer Camp	SS	Kingston	Central Down Town	CBO	26-Jun-02	The second second second
174 You En	Youth Opportunities Unlimited (YOU) Summer Enrichment Programme	SS	St. Andrew	Cross Roads	NGO	24-Jul-02	191,000 797,999
	Grand Total						607,221,799

The figures in bold are Board Approved amounts for projects that are not yet completed

The figures that are not in bold are disbursed amounts for projects in final completion (where the final accounts have been settled) and those that have reached practical completion and are awaiting the expiration of a six-month defects liability period to be assigned final completion status

Five projects not shown on the above list were also approved for funding during the period indicated but had to be cancelled before completion for various reasons

# **European Union – Poverty Reduction Programme**

Projects Approved: October 2001 - July 2004

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
1	Barracks Road Primary School Expansion & Equipping	SI	St. James	Montego Bay	CBO	29-Oct-03	10,834,029
2	Bellevue Domestic Water Supply Construction	SI	Portland	Bellevue	CBO	19-May-04	8,908,807
3	Bethel New Testament Basic School	SI	St. Andrew	Kencot	CBO	29-Oct-03	3,041,986
4	Bloomwell Basic School Construction	SI	Clarendon	Thompson Town	CBO	30-Jul-03	7,620,568
5	Boston Primary School Expansion	SI	Portland	Boston	CBO	27-Aug-03	5,626,226
5	Brandon Hill to Bellair Road and Bridge Construction	EI	St. Andrew	Brandon Hill	NGO	30-May-03	11,131,051
7	Bybrook Water Supply Rehabilitation	SI	Portland	Bybrook	CBO	28-Jul-04	21,338,259
3	Cambridge Infant School Expansion & Equipping	SI	St. James	Cambridge	CBO	29-Oct-03	7,316,202
)	Council Of Voluntary Social Services	SS	Kingston	Allman Town	NGO	29-Oct-03	12,910,500
0	Crescent and St. Joseph Roads and Environs (Whitfield Town) Health Education	SS	St. Andrew	Bennett Land	СВО	19-Dec-01	1,280,900
1	Galilee Basic School Construction	SI	Kingston	Rollington Town	CBO	29-Jan-03	8,895,331
2	Gladys Sheriff Basic School Expansion	SI	St. Andrew	Whitfield Town	CBO	21-Apr-04	3,500,664
3	Hampstead All Age School Sanitation	SI	St. Mary	Hampstead	CBO	28-Jul-04	4,241,817
4	Hampstead Domestic Water Supply	SI	St. Mary	Hampstead	CBO	24-Mar-04	19,649,885
5	Karl Samuda (Black Ants Lane) Avenue Road Rehabilitation	El	St. Andrew	White Hall	СВО	27-Aug-03	1,630,122
6	Medina Basic School Construction	51	Manchester	Medina	CBO	23-Jun-04	4,963,804
7	Mount Charles to Luna Feeder Road Rehabilitation	El	St. Mary	Castleton	CBO	25-Jun-03	34,685,539
8	New Road Domestic Water Supply Upgrade	SI	St. Mary	Bonny Gate	CBO	24-Mar-04	12,499,089
9	St. Leonard Basic School Completion	SI	Westmoreland	St Leonards	CBO	29-Jan-03	4,832,161
0	Wakefield Primary School Rehabilitation	SI	Trelawny	Wakefield	CBO	21-Jan-04	1,600,579
1	Whitfield Town CDC Organisational Strengthening	OS	St. Andrew	Whitfield Town	CBO	31-Oct-01	280,636
2	Whitfield Town Sanitation Upgrading Project	51	St. Andrew	Bennett Land	CBO	19-Dec-01	13,462,735
3	Wilbert Stewart Basic School Completion & Equipping	SI	St. Andrew	Harbour View	CBO	30-Jul-03	4,065,289
	Grand Total						204,316,178

The figures in bold are Board Approved amounts for projects that are not yet completed

The figures that are not in bold are disbursed amounts for projects that have reached practical completion and are awaiting the expiration of a six-month defects liability period to be assigned final completion status

# **Basic Needs Trust Fund**

Projects Approved: July 2003 - July 2004

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
1	August Town Primary School Expansion	SI	St. Andrew	August Town	CBO	21-Jan-04	9,936,846
2	Boscobel Primary School Expansion	SI	St. Mary	Boscobel	CBO	18-Dec-02	7,133,608
3	George Cohen Basic School Construction	SI	Portland	Port Antonio	CBO	30-Sep-03	8,816,200
1	Homestead Place of Safety	SI	St. Andrew	Stony Hill	GOJ	30-Jul-03	13,222,198
6	Horse Guard Basic School Expansion & Equipping	SI	St. James	Horse Guard	CBO	30-Jul-03	4,899,042
5	Point Hill Remedial Centre Completion	SI	St. Catherine	Point Hill	CBO	30-Jul-03	3,091,050
7	Sanguinetti Basic School Construction & Equipping	SI	Trelawny	Thompson Town	CBO	30-Sep-03	9,550,189
3	Tarrant Baptist Basic School Construction & Equipping	SI	St. Andrew	Molynes Gardens	CBO	30-Sep-03	985,507
)	Watsonton Primary School Expansion	SI	Clarendon	Lionel Town	CBO	30-Sep-03	15,083,096
	Grand Total						72,717,736

The figures above are Board Approved amounts for projects that are not yet completed

Two projects not shown on the above list were also approved for funding during the period indicated but had to be cancelled before completion for various reasons.

Parish	Number Projects Per Parish	Amount Disbursed J\$
Clarendon	3	18,224,603
Hanover	7	39,403,499
Kingston	5	20,443,076
Manchester	4	23,977,134
Multi Parish	2	11,244,696
Portland	9	44,453,115
St. Andrew	7	22,864,326
St. Ann	2	19,441,101
St. Catherine	6	35,391,977
St. Elizabeth	5	27,928,606
St. James	4	17,865,809
St. Mary	6	30,726,815
St. Thomas	1	3,370,931
Trelawny	3	8,345,002
Westmoreland	8	46,759,707
<b>Grand Total</b>	72	370,440,397

Parish	Number Projects Per Parish	Amount Disbursed J\$
Manchester	2	5,771,596
Portland	1	135,592
St. Andrew	6	17,352,296
St. Ann	1	10,196,383
St. Catherine	2	18,194,358
St. Thomas	2	33,746,663
<b>Grand Total</b>	14	85,396,888

**Government of the Netherlands** 

Projects Approved: February 1997- October 1998

Parish	Number Projects Per Parish	Amount Disbursed J\$
Clarendon	2	5,771,596
St. Andrew	3	30,870,531
St. Elizabeth	3	28,603,229
St. Mary	1	17,777,267
St. Thomas	1	16,568,083
<b>Grand Total</b>	10	107,184,167

# Government of Jamaica

Projects Approved: October 1997 - July 2004

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
	Amy Bailey Basic School Rehabilitation	SI	St. Andrew	Cross Roads	CBO/NGO	30-May-03	285,483
2	Area Youth Council Foundation OS	OS	Kingston	М	NGO	28-Oct-99	3,890,600
3	Arnett Gardens Community Interactive Centre Rehabilitation, Equipping and Organisational Strengthening	SI	St. Andrew	Trench Town	СВО	20-Mar-02	5,268,115
4	Belmont to Cherry Hill Road Rehabilitation	El	Westmoreland	Bluefields	CBO	23-Oct-02	17,197,223
5	Best Kept Basic Schools Competition	OS	Multi Parish	M	GOJ	25-Apr-01	479,561
6	Bethabara Primary & Junior High School Expansion	SI	Manchester	Newport	СВО	27-Feb-02	8,921,340
7	Boys Town All Age School Expansion	SI	St. Andrew	Trench Town	CBO	17-May-00	12,440,027
8	Brandon Hill Basic School Minor Works	SI	St. Andrew	Golden Spring	CBO	18-Dec-02	372,091
9	Brandon Hill Community Development Committee Organisational Strengthening	OS	St. Andrew	Brandon Hill	СВО	31-Aug-00	202,876
10	Catadupa Water Supply Upgrading & OS	SI	St. James	Catadupa	СВО	27-Nov-02	11,718,668
11	Cavaliers Parent Teachers Association Organisational Strengthening	OS	St. Andrew	Cavaliers	СВО	31-Aug-00	241,590
12	Cocoa Walk Road - Top Hill to Resource Main Road (intersection) Rehabilitation	EI	Manchester	Marlie Hill	CBO/NGO	19-Feb-03	12,003,396
13	Coolshade to Mexico Road Rehabilitation	EI	St. Catherine	Bog Walk	CBO	30-May-03	12,225,475
14	Craighton All Age School Rehabilitation & Expansion	SI	St. Andrew	Gordon Town	CBO	18-Dec-02	13,840,122
15	Farm Heights Community Centre - Completion & Equipping	SI	St. James	Montego Bay	CBO	23-Apr-98	9,100,418
16	Farm Heights, Rose Heights, Villa Heights and Catherine Pen OS	os	St. James	Montego Bay	СВО	17-Dec-98	359,425
17	Forest Mountain to Content Road Rehabilitation	El	St. Elizabeth	Content	СВО	23-Apr-03	19,345,686
18	Fort George /Camberwell / Georges Hope Road Rehabilitation	EI	St. Mary	Annotto Bay	CBO	21-Feb-01	5,795,200
19	Fraser Wood to Hopewell Road Rehabilitation	El	St. Mary	Highgate	CBO	24-Jul-02	8,847,988

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
20	George North to Prudence Shop Road Rehabilitation	EI	Manchester	Spalding	СВО	19-Feb-03	14,371,178
21	Golden Run Water Supply (2)	SI	Manchester	Craig Head	СВО	25-Jul-01	2,092,004
22	Hartland Road Rehabilitation	El	St. Mary	Port Maria	CBO	24-Jan-01	15,027,125
23	Hartland Water Supply	SI	St. Mary	Port Maria	CBO	02-Jul-01	3,104,640
24	Hyman Town to Prudence Shop Road Rehabilitation	El	Manchester	Spalding	СВО	19-Feb-03	10,302,882
25	Ionie Whorms Summer Camp 2003	SS	Kingston	Fletcher's Land	CBO	30-Jul-03	307,856
26	Jamaica Household Workers Association - Organisational Strengthening	OS	Multi Parish	М	GOJ	23-Jul-98	1,155,656
7	Jamaica Household Workers OS: Phase 2	OS	Multi Parish	M	NGO	25-Nov-99	945,970
8	Jamaica Values and Attitudes (JAMVAT) Project	SS	Multi parish	М	GOJ	19-Dec-01	4,235,174
9	Kingston Public Hospital - Equipment & Furniture	SI	Multi Parish	Multi-district	GOJ	25-Nov-99	2,655,866
0	Kingston Public Hospital Renal Dialysis Equip. Refurbishing	SI	Kingston	Downtown	NGO	29-Jul-99	2,287,500
1	Life Coping Skills for Inner City Children 6-12 Years	SS	Multi Parish	M	CBO	16-Dec-99	297,220
2	Logie Green Road Rehabilitation	El	Clarendon	Spaldings	CBO	19-Mar-03	3,144,860
3	Lorrimers Water Supply (2)	SI	Trelawny	Lorrimers	CBO	25-Jul-01	5,647,974
4	Marverly Parenting Project	OS	St. Andrew	Marverley	СВО	17-May-00	227,812
5	May Pen Infant School Rehabilitation	SI	Clarendon	May Pen	CBO	30-May-03	87,155
6	Morant Road Rehabilitation	El	Clarendon	Spaldings	СВО	19-Mar-03	93,103
7	Mother Fleure Water Supply (2)	SI	Manchester	Craighead	GOJ/CBO	25-Jul-01	4,945,280
8	Oakglades Multi-purpose Centre Rehabilitation	SI	St. Andrew	Delacree Pen	СВО	29-May-02	4,931,301
9	Paradise Basic School Construction	SI	Kingston	Downtown	СВО	30-May-01	6,513,883
0	Pear Tree Grove Water Supply Upgrading (2)	SI	St. Catherine	Guy's Hill	CBO	20-Mar-02	4,639,161
1	Riverton Meadows Skills Training Centre OS	OS	St. Andrew	Riverton Meadows	СВО	16-Dec-99	294,400
2	Robins River to Mt. Airy Road Rehabilitation	EI	Westmoreland	Bluefields	CBO	23-Oct-02	18,015,507
3	Rural Family Support Resource Centre Upgrading	SI	Multi Parish	M	NGO	30-May-03	597,757
1	Sodom (Moravia) Road Rehabilitation	SI	Clarendon	Moravia	CBO	19-Mar-03	1,400,107
5	Spanish Town Hospital Sewerage Treatment Plant Equipping	SI	St. Catherine	Spanish Town	GOJ	25-Nov-99	10,531,016
6	Spanish Town Infirmary Minor Rehabilitation Works	SI	St. Catherine	Spanish Town Central	GOJ	22-Aug-00	1,288,294

#	Project Name	Sector	Parish	District	Sponsor	Date Approved	Project Amount J\$
47	Spring Vale Parent Teachers Association Organisational Strengthening	OS	St. Catherine	Spanish Town	СВО	31-Aug-00	194,113
18	St. Andrew Care Centre Completion	SI	St. Andrew	Half Way Tree	CBO	29-May-02	1,639,042
49	St. Patrick's Foundation Skills Training Centre Rehabilitation	SI	Multi Parish	М	NGO	23-Apr-03	1,284,203
50	St. Thomas Health Department Rehabilitation	SI	St. Thomas	Morant Bay	GOJ	23-Apr-03	1,172,115
51	Trelawny Mediation Association Conflict Resolution (equipment)	SS	Trelawny	Falmouth	СВО	25-Jul-01	80,456
52	University of the West Indies Sports Camp 2003	SS	St. Andrew	Mona	GOJ	30-Jul-03	555,000
53	Upper Litchfield Basic School Furniture & Equipment	SI	Trelawny	Litchfield	CBO	18-Dec-02	258,828
54	Vision Development Foundation/Tony Spaulding Sports Complex	SI	Kingston	Jones Town	NGO	30-Oct-97	16,309,712
55	Windsor Girls Home	SI	St. Ann	St. Ann's Bay	CBO	25-Jul-00	12,086,173
56	Woodlands to Tatewood Road Rehabilitation	El	St. Elizabeth	Woodlands	CBO	23-Apr-03	31,094,004
57	Youth Inclusion Through Information & Communication Technology	SS	St. Andrew	Half Way Tree	NGO	30-Jul-03	182,784
	Grand Total						326,532,395

The figures in bold are Board Approved amounts for projects that are not yet completed

The figures that are not in bold are disbursed amounts for projects in final completion (where the final accounts have been settled) and those that have reached practical completion and are awaiting the expiration of a six-month defects liability period to be assigned final completion status

Fourteen projects not shown on the above list were also approved for funding during the period indicated but had to be cancelled before completion for various reasons.

# **DIRECTORS' REPORT**

### Directors' Report to the Stockholders

The Directors are pleased to submit this report along with the Audited Financial statements for the year ended March 31, 2004.

#### **Financial Position**

The financial position of the JSIF at March 31, 2004 is shown in the financial statements on page 44.

Below is a summary of the financial position:.

#### Summary of Financial Position

	\$(J)
Current Assets	75,811,795
Current Liabilities	75,810,795
Net Current Assets	1000
Financed by Shareholder's Equity	1000

#### Dividends

No dividends were recommended for payment, in accordance with the prohibition contained in the company's Memorandum of Association

#### **Directors**

In accordance with Articles 100 and 103 of the Company's Articles of Association, the Directors retiring by rotation are Ms. Rose Henry, Ms. Eleanor Jones, Ms. Marcia Edwards and Ms. Anne-Marie Bonner, all of whom being eligible offer themselves for re-election.

#### Auditors

Deloitte and Touche have indicated their willingness to continue as auditors and so their appointment will be proposed at the Eighth Annual General Meeting.

The Directors wish to thank the Management and staff for their strong commitment and tireless efforts throughout the company's seventh year of operation.

SIGNED ON BEHALF OF THE BOARD

Dr. Wesley Hughes

Chairman

Dated this 19th day of August, 2004

# **AUDITORS' REPORT**

#### **Chartered Accountants**

7 West Avenue Kingston Gardens PO. Box 13, Kingston 4 Jamaica W.I.

42B & 42C Union Street Montego Bay Jamaica W.L. Telephone: (876) 922-6825-7 Facsimilie: (876) 922-7673

Website: http://www.deloitte.com.jm

Telephone: (876) 952-4713-4 Facsimilie: (876) 979-0246 Deloitte & Touche

Statement I

#### To the members of

#### JAMAICA SOCIAL INVESTMENT FUND LIMITED

We have audited the accompanying balance sheet of Jamaica Social Investment Fund Limited as of March 31, 2004 for the year then ended and have received all the information and explanations which we considered necessary. These financial statements are the responsibility of the directors and management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with International Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by directors and management, as well as evaluating the overall financial statements presentation. We believe our audit provides a reasonable basis for our opinion.

In our opinion, proper accounting records have been kept and the financial statements, which are in agreement therewith, present fairly in all material respects the state of the company's affairs as at March 31, 2004, in accordance with International Financial Reporting Standards and comply with the provisions of the Jamaican Companies Act.

Delatt & Tauche Chartered Accountants

Kingston, Jamaica, August 19, 2004

Deloitte Touche Tohmatsu Donald S. Reynolds, T. Sydney Fernando, Carey O. Metz, Audley L. Gordon, Winston G. Robinson, Fagan E. Calvert

# FINANCIAL STATEMENTS

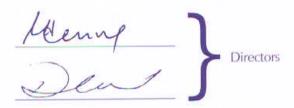
Statement II

### JAMAICA SOCIAL INVESTMENT FUND LIMITED BALANCE SHEET AS AT MARCH 31, 2004

		2004	2003
	Notes	\$	\$
ASSETS			
Non-current assets			
Property and equipment	6		-
Current assets			
Cash and bank deposits	7,8(d)	67,435,115	142,031,969
Advances to contractors and other receivables	3	8,376,680	7,910,480
		75,811,795	149,942,449
Total assets		75,811,795	149,942,449
EQUITY AND LIABILITIES			
Shareholders' equity			
Share capital			
Authorised, issued and fully paid			1,000
1,000 shares of \$1.00 each		1,000	1,000
Current liabilities			
Net resources for project expenditure	4	16,866,488	115,154,043
Accounts payable	5	58,944,307	34,787,406
		75,810,795	149,941,449
Total equity and liabilities		75,811,795	149,942,449
15 M			-

The Notes on Statement IV form an integral part of the Financial Statements.

The financial statements on Statements II to IV were approved and authorised for issue by the Board of Directors on August 19, 2004 and are signed on its behalf by:



# FINANCIAL STATEMENTS

Statement III

### JAMAICA SOCIAL INVESTMENT FUND LIMITED STATEMENT OF CASH FLOWS YEAR ENDED MARCH 31, 2004

CASH FLOWS FROM FINANCING ACTIVITIES	Notes	<u>2004</u> \$	<u>2003</u> \$
Loans received		225,402,780	192,723,000
Grants received		27,794,000	33,800,000
GOJ subvention and miscellaneous funding		136,934,886	57,692,000
Net cash from financing activities		390,131,666	284,215,000
CASH FLOWS FROM INVESTING ACTIVITIES			
Changes in non-cash working capital			
Advances to contractors and other receivables		74,596,854	(5,113,599)
Accounts payable		24,156,901	5,187,965
Expenditure in JSIF projects		(563,482,275)	(360,646,723)
Net cash invested in JSIF Project		(464,728,520)	(360,572,357)
NET DECREASE IN CASH AND CASH EQUIVALENTS		( 74,596,854)	( 76,357,357)
OPENING CASH AND CASH EQUIVALENTS		142,031,969	218,389,326
CLOSING CASH AND CASH EQUIVALENTS	7	67,435,115	142,031,969

The Notes on Statement IV form an integral part of the Financial Statements.

# NOTES TO THE FINANCIAL STATEMENTS

Statement IV.I

### JAMAICA SOCIAL INVESTMENT FUND LIMITED NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED MARCH 31, 2004

#### 1 IDENTIFICATION

The company which was incorporated in Jamaica, is the vehicle used to carry out all the activities of the Jamaica Social Investment Fund (JSIF) project. The registered office of the company is 10-12 Grenada Crescent, Kingston 5.

The Jamaica Social Investment Fund (JSIF) is a temporary, autonomous Government of Jamaica (GOJ) sponsored project designed to address some of the most pressing socio-economic needs of the poorest. In order to achieve this, the JSIF mobilizes resources from the Government, donors and lending agencies.

The initial JSIF project was funded in its first six years, that is, up to March 31, 2003, by a series of grants and loans as follows:

- (a) Initial project preparation costs were funded under the Grant Agreement No. TF 029209 between the GOJ and the Government of Japan.
  - Other financing arrangements made to fund the project activities were:
- (b) Loan Agreement No. 4088 JM between the GOJ and International Bank for Reconstruction and Development (IBRD) dated October 2, 1996 to borrow US\$20 million.
  - Disbursement was completed in March 2002.
- (c) Loan Contract No. 1005/OC-JA between the GOJ and the Inter-American Development Bank (IDB) dated July 25, 1997 to finance up to US\$10 million.
  - The final disbursement was made in August 2002.
- (d) Grant Agreement No. TF024816 between the GOJ and the Government of Netherlands (GON), IBRD being the Administrator on behalf of the Netherlands Minister for Development Cooperation, dated March 26, 1997 for funds totalling US\$3 million (5,250,000 Netherlands Guilders (NLG)).
  - Disbursement was completed in August 2001.
- (e) Memorandum of Understanding between the GOJ, JSIF and the European Union dated December 12, 1996 for funds totalling \$91 million (US\$2.6 million). This sum forms a part of the GOJ counterpart funding referred to in (f) below.
- (f) Implementation Letter from GOJ and JSIF to IBRD dated October 2, 1996 confirming the availability of the minimum counterpart funding of US\$10 million.
- (g) Loan Agreement No. 685P between the GOJ and the Organization for Petroleum Exporting Countries (OPEC) dated April 21, 1997 to borrow US\$2 million.
  - Disbursement was completed in February 2002.

### 1 IDENTIFICATION (Cont'd)

- (h) Arrangement between the GOJ and the Government of the United Kingdom of Great Britain and Northern Ireland dated May 16, 1997 to make available a technical cooperation grant through the Department for International Development (DFID), previously Overseas Development Administration (ODA) up to £476,000. The grant expired in December 2001.
- (i) Beneficiaries and sponsors of sub-projects were obligated to contribute a minimum of 5% of the estimated sub-project cost in the form of donated labour, local materials and project preparation and supervision services.

Continuing project activities is financed as follows:

- (a) Loan Agreement No. 10/SFR-OR-JAM between the GOJ, JSIF and the Caribbean Development Bank (CDB) dated May 26, 2000 to finance up to US\$14.128 million.
  Grant Agreement No. GA10/JAM between the JSIF and the Caribbean Development Bank dated May 26,
  - 2000 for funds totalling US\$124,000.
- (b) Grant Agreement No. 6349/JM between the GOJ and the Commission of the European Communities (EU) dated December 11, 2000 from the resources of the European Development Fund of EUR 6 million.
- (c) Loan Agreement No. 7148-JM between the GOJ and IBRD dated October 31, 2002 to borrow US\$15 million.
- (d) Grant Agreement No. GA19/JM between the GOJ, JSIF and the CDB dated June 16, 2003 for funds totalling US\$2,866,897 under the Basic Needs Trust Fund fifth programme (BNTFS) jointly funded by the CDB and CIDA.

The Jamaica Social Investment Fund is a project and the company is the corporate entity which implements the activities of the project. The company enters into contracts and pays expenses with respect to the project. The company neither earns any income nor incurs expenditure on its own account.

These financial statements reflect the assets and liabilities of the company only and do not reflect the income, expenditure or property and equipment of the project. Separate financial statements are prepared to show project funding sources and expenditures.

### 2 SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

Jamaica adopted International Financial Reporting Standards (IFRS) as its national accounting standards, effective for accounting periods beginning on or after July 1, 2002. The company's financial statements for the year ended March 31, 2004 have been prepared in accordance and comply with IFRS and comparative information also conforms with the provisions of IFRS. The adoption of IFRS has had no impact on the previously reported financial position of the company.

These financial statements have been prepared under the historical cost basis and are expressed in Jamaican dollars.

(b) Accounts receivable

These comprise amounts which are expected to be settled within a year of inception and are stated at their nominal value.

### 2 SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

(c) Cash and cash equivalents

For the purposes of the cash flow statements, cash and bank deposits comprise cash at bank and in hand and bank deposits having an original maturity of three months or less.

(d) Accounts payable

These amounts are stated at their nominal value.

(e) Net resources for project expenditure

These represent the unused balances of loans, grants or other financing received which have not yet been utilized in the JSIF project at the reporting date and for which the company would therefore have an obligation to justify their use subsequently in project activities.

These are recognized at their nominal amount adjusted for advances disbursed and contractual claims against the funds.

(f) Foreign currencies

Transactions in foreign currencies have been converted to Jamaican dollars at the rates of exchange ruling at the dates of those transactions. Assets and liabilities denominated in foreign currencies are translated to Jamaican dollars at exchange rates current at balance sheet date. All exchange gains and losses arising in the financial period are credited to, or charged against, Government of Jamaica resources, in the financial statements of the Project.

(g) Financial instruments

Financial instruments include contracts that give rise to both financial assets and financial liabilities. Financial assets include cash bank deposits, advances and deposits receivable. Financial liabilities include project expenditure reimbursable to GOJ and other funding agencies, net resources for project expenditure and accounts payable.

(h) Use of estimates

The preparation of financial statements in conformity with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities at the date of the financial statements. Actual results could differ from the estimates and any adjustments that may be necessary would be reflected in the financial period in which actual results are known.

### 3 ADVANCES TO CONTRACTORS AND OTHER RECEIVABLES

	2004	2003
	\$	\$
Advances on sub-project contracts	7,538,620	6,947,518
Other advances	9	67,254
Security deposits	838,060	895,708
	8,376,680	7,910,480

The management considers that the carrying amount of accounts receivable approximates their fair value because of their short-term nature.

# 4 NET RESOURCES FOR PROJECT EXPENDITURE

	2004	2003
	\$	\$
Funds advanced (reimbursable) for project expenditure at March 31:		
International Bank for Reconstruction and Development Government of Jamaica Caribbean Development Bank (Loan) Commission of European Communities Caribbean Development Bank (grant)	21,551,322 (73,250,084) 36,216,971 8,359,460 23,988,819 16,866,488	( 5,402,049) 89,098,056 31,458,036 - 115,154,043
5 ACCOUNTS PAYABLE	2004 \$	2003 \$
Contractor claims Other payables	42,202,060 16,742,247 58,944,307	32,475,353 2,312,053 34,787,406

The management considers that the carrying amount of accounts payable approximates their fair value because of their short-term nature.

#### 6 PROPERTY AND EQUIPMENT

The property and equipment used by the company totalling a cost of \$37,030,746 (2003 - \$34,026,891), financed by funds received from the IBRD, IDB, EU, the Government of Japan and the GOJ have been accounted for as project expenditure and therefore are not reflected in these financial statements other than by way of this note.

#### 7 CASH RESOURCES AVAILABLE

Funding Agency	Available Cash Resources April 1, 2003 \$'000	Funds Received During the Year Ended March 31, 2004 \$'000	Project Outflows/Less Recoveries \$'000	Available Cash Resources March 31, 2004 \$'000
Government of Jamaica	47,799	136,934	(181,091)	3,642
EU	31,447	5,000	( 28,099)	8,348
CDB (loan)	62,786	163,929	(216,810)	9,905
IBRD	8	61,474	( 39,923)	21,551
CDB (grant)		22,794	1,195	23,989
	142,032	390,131	(464,728)	67,435

#### 8 FINANCIAL INSTRUMENTS

#### (a) Fair value

Fair value amounts represent estimates of the consideration that would be currently agreed upon between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists.

The fair values of the company's financial assets and liabilities included in current assets and liabilities are assumed to approximate their carrying value, due to their short-term nature.

#### (b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates.

Interest bearing financial assets are primarily represented by bank deposits which are materially contracted at fixed interest rates for the duration of the term. At March 31, 2004, financial assets subject to interest aggregated to approximately \$3,268,681.

There are no interest bearing financial liabilities at March 31, 2004.

#### 8 FINANCIAL INSTRUMENTS (Cont'd)

#### (c) Credit risk

Financial instruments contain an element of risk that the other obligators may be unable to meet the terms of agreements. Direct credit risk represents risk of loss resulting from the obligators' default in relation to assets on the balance sheet.

In respect of the bank deposits, the company minimizes this risk by seeking to limit its obligators to creditworthy entities.

Management policies require contractors for civil works to provide performance bonds and/or bank guarantees in respect of performance of these contracts. Procurement and selection procedures also evaluate the credit risk of potential contractors.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset.

#### (d) Foreign currency risk

The company incurred foreign currency risk on transactions that are denominated in currencies other than Jamaican dollars.

The following foreign currency balances are included in these financial statements:

2004

2003

Cash and bank deposits

US\$956,346

US\$ 2,026,290

#### 9 CONTINGENCIES AND COMMITMENTS

(a) At March 31, 2004, outstanding claims against the company made by a contractor on JSIF Projects aggregated approximately \$2.9 million in respect of contract payments and interests thereon.

The adjudicator awarded settlement of \$312,615 in January 2003 to the contractor and the amount was paid in February 2003. However, the contractor refused to accept payment and referred the matter to an arbitrator. However, after a preliminary hearing the attorney of the contractor did not deliver the points of claim on the required date.

(b) At March 31, 2004, commitments in respect of contracts approved by the board but not yet executed amounted to approximately \$392 million.

#### 10 SUBSEQUENT EVENT

Subsequent to the balance sheet date, two companies made claims aggregating approximately J\$7,685,000 plus interest against the company in relation to JSIF construction agreements. The outcome of these claims cannot presently be determined.